

Yum! Brands
Restaurant Units Activity Summary
YTD Q4 2015

	Franchisees	Licensees	Total Franchise &License	Unconsolidated Affiliates	Company	Total
Total YUMI BRANDS, INC.						
Beginning of Year	30,032	2,093	32,125	757	8,664	41,546
New Builds	1,428	45	1,473	58	834	2,365
Acquisitions	(59)	0	(59)	0	59	0
Refranchising	362	0	362	0	(362)	0
Closures	(836)	(103)	(939)	(15)	(268)	(1,222)
Other	3	4	7	(4)	0	3
End of Period	30,930	2,039	32,969	796	8,927	42,692
% of Total	72%	5%	77%	2%	21%	100%
Total CHINA DIVISION						
Beginning of Year	541	0	541	757	5,417	6,715
New Builds	49	0	49	58	636	743
Acquisitions	(3)	0	(3)	0	3	0
Refranchising	90	0	90	0	(90)	0
Closures	(69)	0	(69)	(15)	(198)	(282)
Other	4	0	4	(4)	0	0
End of Period	612	0	612	796	5,768	7,176
% of Total	9%	0%	9%	11%	80%	100%
Total KFC DIVISION						
Beginning of Year	12,797	77	12,874	0	1,323	14,197
New Builds	606	3	609	0	106	715
Acquisitions	(12)	0	(12)	0	12	0
Refranchising	31	0	31	0	(31)	0
Closures	(301)	(1)	(302)	0	(22)	(324)
Other	(12)	1	(11)	0	0	(11)
End of Period	13,109	80	13,189	0	1,388	14,577
% of Total	90%	1%	90%	0%	10%	100%
Total PIZZA HUT DIVISION						
Beginning of Year	11,229	1,585	12,814	0	788	13,602
New Builds	497	25	522	0	55	577
Acquisitions	(44)	0	(44)	0	44	0
Refranchising	90	0	90	0	(90)	0
Closures	(344)	(74)	(418)	0	(38)	(456)
Other	(4)	9	5	0	0	5
End of Period	11,424	1,545	12,969	0	759	13,728
% of Total	83%	11%	94%	0%	6%	100%
Total TACO BELL DIVISION						
Beginning of Year	4,842	431	5,273	0	926	6,199
New Builds	222	17	239	0	37	276
Acquisitions	0	0	0	0	0	0
Refranchising	65	0	65	0	(65)	0
Closures	(52)	(28)	(80)	0	(4)	(84)
Other	15	(6)	9	0	0	9
End of Period	5,092	414	5,506	0	894	6,400
% of Total	80%	6%	86%	0%	14%	100%
Total INDIA DIVISION						
Beginning of Year	623	0	623	0	210	833
New Builds	54	0	54	0	0	54
Acquisitions	0	0	0	0	0	0
Refranchising	86	0	86	0	(86)	0
Closures	(70)	0	(70)	0	(6)	(76)
Other	0	0	0	0	0	0
End of Period	693	0	693	0	118	811
% of Total	85%	0%	85%	0%	15%	100%

Yum! Brands
 Restaurant Units Activity Summary
 Units by Concept
 YTD Q4 2015

	Franchisees	Licenses	Total Franchise & License	Unconsolidated Affiliates	Company	Total
KFC						
Beginning of Year	13,328	77	13,405	757	5,258	19,420
New Builds	632	3	635	58	388	1,081
Acquisitions	(15)	0	(15)	0	15	0
Refranchising	169	0	169	0	(169)	0
Closures	(351)	(1)	(352)	(15)	(171)	(538)
Other	(8)	1	(7)	(4)	0	(11)
End of Period	13,755	80	13,835	796	5,321	19,952
% of Total	69%	0%	69%	4%	27%	100%
Pizza Hut						
Beginning of Year	11,663	1,585	13,248	0	2,357	15,605
New Builds	536	25	561	0	409	970
Acquisitions	(44)	0	(44)	0	44	0
Refranchising	102	0	102	0	(102)	0
Closures	(381)	(74)	(455)	0	(62)	(517)
Other	(4)	9	5	0	0	5
End of Period	11,872	1,545	13,417	0	2,646	16,063
% of Total	74%	10%	84%	0%	16%	100%
Taco Bell						
Beginning of Year	4,842	431	5,273	0	933	6,206
New Builds	223	17	240	0	37	277
Acquisitions	0	0	0	0	0	0
Refranchising	65	0	65	0	(65)	0
Closures	(52)	(28)	(80)	0	(5)	(85)
Other	15	(6)	9	0	0	9
End of Period	5,093	414	5,507	0	900	6,407
% of Total	79%	6%	86%	0%	14%	100%
Little Sheep						
Beginning of Year	199	0	199	0	92	291
New Builds	37	0	37	0	0	37
Acquisitions	0	0	0	0	0	0
Refranchising	26	0	26	0	(26)	0
Closures	(52)	0	(52)	0	(21)	(73)
Other	0	0	0	0	0	0
End of Period	210	0	210	0	45	255
% of Total	82%	0%	82%	0%	18%	100%
East Dawning						
Beginning of Year	0	0	0	0	24	24
New Builds	0	0	0	0	0	0
Acquisitions	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0
Closures	0	0	0	0	(9)	(9)
Other	0	0	0	0	0	0
End of Period	0	0	0	0	15	15
% of Total	0%	0%	0%	0%	100%	100%
Total YUM! BRANDS, INC.						
Beginning of Year	30,032	2,093	32,125	757	8,664	41,546
New Builds	1,428	45	1,473	58	834	2,365
Acquisitions	(59)	0	(59)	0	59	0
Refranchising	362	0	362	0	(362)	0
Closures	(836)	(103)	(939)	(15)	(268)	(1,222)
Other	3	4	7	(4)	0	3
End of Period	30,930	2,039	32,969	796	8,927	42,692
% of Total	72%	5%	77%	2%	21%	100%

Yum! Brands
 Restaurant Units Activity Summary
 China Division
 YTD Q4 2015

	Franchisees	Licensees	Total Franchise &License	Unconsolidated Affiliates	Company	Total
KFC						
Beginning of Year	339	0	339	757	3,732	4,828
New Builds	11	0	11	58	282	351
Acquisitions	(3)	0	(3)	0	3	0
Refranchising	52	0	52	0	(52)	0
Closures	(17)	0	(17)	(15)	(144)	(176)
Other	4	0	4	(4)	0	0
End of Period	386	0	386	796	3,821	5,003
% of Total	8%	0%	8%	16%	76%	100%
Pizza Hut						
Beginning of Year	3	0	3	0	1,569	1,572
New Builds	1	0	1	0	354	355
Acquisitions	0	0	0	0	0	0
Refranchising	12	0	12	0	(12)	0
Closures	0	0	0	0	(24)	(24)
Other	0	0	0	0	0	0
End of Period	16	0	16	0	1,887	1,903
% of Total	1%	0%	1%	0%	99%	100%
Little Sheep						
Beginning of Year	199	0	199	0	92	291
New Builds	37	0	37	0	0	37
Acquisitions	0	0	0	0	0	0
Refranchising	26	0	26	0	(26)	0
Closures	(52)	0	(52)	0	(21)	(73)
Other	0	0	0	0	0	0
End of Period	210	0	210	0	45	255
% of Total	82%	0%	82%	0%	18%	100%
East Dawning						
Beginning of Year	0	0	0	0	24	24
New Builds	0	0	0	0	0	0
Acquisitions	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0
Closures	0	0	0	0	(9)	(9)
Other	0	0	0	0	0	0
End of Period	0	0	0	0	15	15
% of Total	0%	0%	0%	0%	100%	100%
Total China Division						
Beginning of Year	541	0	541	757	5,417	6,715
New Builds	49	0	49	58	636	743
Acquisitions	(3)	0	(3)	0	3	0
Refranchising	90	0	90	0	(90)	0
Closures	(69)	0	(69)	(15)	(198)	(282)
Other	4	0	4	(4)	0	0
End of Period	612	0	612	796	5,768	7,176
% of Total	9%	0%	9%	11%	80%	100%

Yum! Brands
 Restaurant Units Activity Summary
 KFC Division
 YTD Q4 2015

	Franchisees	Licensees	Total Franchise & License	Unconsolidated Affiliates	Company	Total
Total US						
Beginning of Year	4,115	49	4,164	0	206	4,370
New Builds	8	2	10	0	0	10
Acquisitions	(1)	0	(1)	0	1	0
Refranchising	0	0	0	0	0	0
Closures	(117)	(1)	(118)	0	(1)	(119)
Other (1)	7	2	9	0	0	9
End of Period	4,012	52	4,064	0	206	4,270
% of Total	94%	1%	95%	0%	5%	100%
Total International						
Beginning of Year	8,682	28	8,710	0	1,117	9,827
New Builds	598	1	599	0	106	705
Acquisitions	(11)	0	(11)	0	11	0
Refranchising	31	0	31	0	(31)	0
Closures	(184)	0	(184)	0	(21)	(205)
Other (1)	(19)	(1)	(20)	0	0	(20)
End of Period	9,097	28	9,125	0	1,182	10,307
% of Total	88%	0%	89%	0%	11%	100%
Total KFC Division						
Beginning of Year	12,797	77	12,874	0	1,323	14,197
New Builds	606	3	609	0	106	715
Acquisitions	(12)	0	(12)	0	12	0
Refranchising	31	0	31	0	(31)	0
Closures	(301)	(1)	(302)	0	(22)	(324)
Other (1)	(12)	1	(11)	0	0	(11)
End of Period	13,109	80	13,189	0	1,388	14,577
% of Total	90%	1%	90%	0%	10%	100%

(1) Effective the beginning of 2015, 20 Hawaii restaurants have been moved from the International to the U.S. market.

Yum! Brands
 Restaurant Units Activity Summary
 Pizza Hut Division
 YTD Q4 2015

	Franchisees	Licensees	Total Franchise & License	Unconsolidated Affiliates	Company	Total
Total US						
Beginning of Year	5,830	1,507	7,337	0	526	7,863
New Builds	105	22	127	0	21	148
Acquisitions	(9)	0	(9)	0	9	0
Refranchising	36	0	36	0	(36)	0
Closures	(184)	(65)	(249)	0	(9)	(258)
Other (1)	45	24	69	0	0	69
End of Period	5,823	1,488	7,311	0	511	7,822
% of Total	74%	19%	93%	0%	7%	100%
Total International						
Beginning of Year	5,399	78	5,477	0	262	5,739
New Builds	392	3	395	0	34	429
Acquisitions	(35)	0	(35)	0	35	0
Refranchising	54	0	54	0	(54)	0
Closures	(160)	(9)	(169)	0	(29)	(198)
Other (1)	(49)	(15)	(64)	0	0	(64)
End of Period	5,601	57	5,658	0	248	5,906
% of Total	95%	1%	96%	0%	4%	100%
Total Pizza Hut Division						
Beginning of Year	11,229	1,585	12,814	0	788	13,602
New Builds	497	25	522	0	55	577
Acquisitions	(44)	0	(44)	0	44	0
Refranchising	90	0	90	0	(90)	0
Closures	(344)	(74)	(418)	0	(38)	(456)
Other (1)	(4)	9	5	0	0	5
End of Period	11,424	1,545	12,969	0	759	13,728
% of Total	83%	11%	94%	0%	6%	100%

(1) Effective the beginning of 2015, 68 Asia restaurants (45 Hawaii, 6 Guam, 1 Saipan and 16 Military) have been moved from the International to the U.S. market.

Yum! Brands
 Restaurant Units Activity Summary
 Taco Bell Division
 YTD Q4 2015

	Franchisees	Licensees	Total Franchise & License	Unconsolidated Affiliates	Company	Total
Total US						
Beginning of Year	4,600	395	4,995	0	926	5,921
New Builds	182	16	198	0	37	235
Acquisitions	0	0	0	0	0	0
Refranchising	65	0	65	0	(65)	0
Closures	(43)	(28)	(71)	0	(4)	(75)
Other (1)	46	(6)	40	0	0	40
End of Period	4,850	377	5,227	0	894	6,121
% of Total	79%	6%	85%	0%	15%	100%
Total International						
Beginning of Year	242	36	278	0	0	278
New Builds	40	1	41	0	0	41
Acquisitions	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0
Closures	(9)	0	(9)	0	0	(9)
Other (1)	(31)	0	(31)	0	0	(31)
End of Period	242	37	279	0	0	279
% of Total	87%	13%	100%	0%	0%	100%
Total Taco Bell Division						
Beginning of Year	4,842	431	5,273	0	926	6,199
New Builds	222	17	239	0	37	276
Acquisitions	0	0	0	0	0	0
Refranchising	65	0	65	0	(65)	0
Closures	(52)	(28)	(80)	0	(4)	(84)
Other (1)	15	(6)	9	0	0	9
End of Period	5,092	414	5,506	0	894	6,400
% of Total	80%	6%	86%	0%	14%	100%

(1) Effective the beginning of 2015, 30 Hawaii restaurants have been moved from the International to the U.S. market.

Yum! Brands
 Restaurant Units Activity Summary
 India Divison
 YTD Q4 2015

	Franchisees	Licensees	Total Franchise &License	Unconsolidated Affiliates	Company	Total
KFC						
Beginning of Year	192	0	192	0	203	395
New Builds	15	0	15	0	0	15
Acquisitions	0	0	0	0	0	0
Refranchising	86	0	86	0	(86)	0
Closures	(33)	0	(33)	0	(5)	(38)
Other	0	0	0	0	0	0
End of Period	260	0	260	0	112	372
% of Total	70%	0%	70%	0%	30%	100%
Pizza Hut						
Beginning of Year	431	0	431	0	0	431
New Builds	38	0	38	0	0	38
Acquisitions	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0
Closures	(37)	0	(37)	0	0	(37)
Other	0	0	0	0	0	0
End of Period	432	0	432	0	0	432
% of Total	100%	0%	100%	0%	0%	100%
Taco Bell						
Beginning of Year	0	0	0	0	7	7
New Builds	1	0	1	0	0	1
Acquisitions	0	0	0	0	0	0
Refranchising	0	0	0	0	0	0
Closures	0	0	0	0	(1)	(1)
Other	0	0	0	0	0	0
End of Period	1	0	1	0	6	7
% of Total	14%	0%	14%	0%	86%	100%
Total India Division						
Beginning of Year	623	0	623	0	210	833
New Builds	54	0	54	0	0	54
Acquisitions	0	0	0	0	0	0
Refranchising	86	0	86	0	(86)	0
Closures	(70)	0	(70)	0	(6)	(76)
Other	0	0	0	0	0	0
End of Period	693	0	693	0	118	811
% of Total	85%	0%	85%	0%	15%	100%